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| **ANCOM LOGISTICS BERHAD [Registration No.: 196601000150 (6614-W)] (Incorporated in Malaysia)** | Date of Statement | 29 July 2026 |
| | Approved by the Board of Directors | 29 September 2026 |
| | Supersedes | Not Applicable |

# INVESTOR RELATIONS POLICY

## 1. POLICY STATEMENT

Ancom Logistics Berhad ("ALB" or the "Company") is committed to maintaining a high standard of transparency, integrity and fairness in its communications with shareholders, investors and the broader investment community.

The Company shall ensure that all material information is disclosed in a timely, accurate and consistent manner, in accordance with applicable laws, the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") and other relevant regulatory requirements, to enable informed investment decisions and to uphold market integrity.

## 2. SCOPE

This Policy governs the Company's communications with the investment community, including disclosures through Bursa Securities, annual and interim reports, investor presentations, media engagements and digital platforms.

It applies to all Directors, employees and any persons authorised to communicate on behalf of the Company.

## 3. GOVERNANCE AND RESPONSIBILITIES

The Board of Directors ("Board") has overall responsibility for ensuring the effectiveness of this Policy and compliance with disclosure obligations.

The Company designates specific Authorised Spokespersons to communicate with investors, analysts, regulators and the media. No other person may speak on behalf of the Company unless duly authorised.

Authorised Spokespersons shall:

- ensure consistency and accuracy of information disclosed;
- refrain from selective disclosure of material information; and
- only communicate information that has been publicly released or is otherwise non-material.

## 4. DISCLOSURE PRINCIPLES

The Company adopts the following principles in its investor communications:

- Timeliness – Material information is disclosed promptly.
- Accuracy and Completeness – Disclosures are factual, balanced and not misleading.
- Equal Access – Information is disseminated broadly to ensure fair access by all stakeholders.
- Compliance – All disclosures comply with applicable regulatory requirements.

Material information shall not be disclosed selectively. Where inadvertent disclosure occurs, the Company will ensure immediate public dissemination. In such circumstances, the Company shall make immediate announcements of material information in accordance with the Listing Requirements, in particular Chapter 9 of the ACE Market Listing Requirements.

## 5. CHANNELS OF COMMUNICATION

The Company communicates with the investment community through, among others:

- announcements to Bursa Securities;
- annual and interim financial reports;
- investor briefings, meetings and conferences;
- the Company's website; and
- other appropriate communication platforms.

All material announcements released to Bursa Securities will be made available on the Company's website.

## 6. ENGAGEMENT WITH INVESTORS AND ANALYSTS

The Company recognises the importance of regular engagement with investors and analysts to facilitate understanding of its business and performance.

Such engagements shall be conducted in accordance with this Policy and shall not involve the disclosure of material non-public information. Discussions will be limited to publicly available information, historical data and non-price-sensitive matters. The Company will not review, comment on or endorse analysts' reports or earnings forecasts except to correct factual inaccuracies based on publicly disclosed information.

## 7. CLOSED PERIOD

The Company observes a closed period prior to the release of its financial results, during which engagement with the investment community is restricted.

During this period, the Company will not comment on financial performance or expectations, and any interaction will be limited to publicly available, non-material information, or non-price-sensitive information.

## 8. MARKET CONDUCT AND CONFIDENTIALITY

The Company does not comment on market rumours or speculation unless required to do so under regulatory obligations.

All material information must be handled with strict confidentiality until it is publicly disclosed. Employees and Directors are prohibited from trading on unpublished material information or communicating such information to others.

## 9. RESPONSE TO MARKET ACTIVITY

The Company will monitor trading activity in its securities and respond appropriately to any unusual market activity in accordance with regulatory requirements, including making timely clarifications or disclosures where necessary.

## 10. SHAREHOLDER ENGAGEMENT

The Company is committed to facilitating effective shareholder participation at general meetings and ensuring that shareholders are provided with relevant information to exercise their rights.

## 11. COMPLIANCE

Non-compliance with this Policy may result in disciplinary action and may also constitute a breach of applicable securities laws.

## 12. REVIEW AND PUBLICATION OF THE POLICY

The Board shall publish the Policy in the Company's website at *www.ancomlogistics.com.my*.

The Board shall review the Policy at least once every three (3) years and make such amendments as may be necessary to ensure that it remains relevant, effective and consistent with the Board's objectives, the Company's needs, corporate governance best practices and applicable laws and regulations.

Changes to the Policy shall be subject to the approval of the Board.